WESTERN REGIONAL OFF-TRACK BETTING CORPORATION

BOARD OF DIRECTORS' MEETING

September 24, 2026
10:00 a.m.
Batavia, New York

AGENDA

1. Call to Order
2. Roll Call
3. Pledge of Allegiance
4. President's Report
5. Approval of Previous Minutes – August 20, 2026
6. Finance Committee Report
7. Advertising & Promotions Committee Report
8. Audit Committee Report
9. Legal Committee Report
10. Strategic Planning Committee Report
11. Batavia Downs Operations Committee Report
12. Personnel Committee Report
13. Branch Committee Report
14. New Business
15. Next Committee and Board Meeting – October 28 & 29

WESTERN REGIONAL OFF-TRACK BETTING CORPORATION

FINANCE COMMITTEE MEETING
Wednesday, September 23, 2026
11:00 a.m.
Batavia, New York

Michael Horton - Chair
Timothy Callan - Vice-Chair
Crystal Rodriguez-Dabney - Member
Edward Morgan - Member
Kyle Black - Member
Terrance Baxter - Member
Vincent Horrigan - Member

AGENDA

1.	Chief Financial Officer Report & BDG Financials	- R. Cook
	- August 2026	- Z. Elliott
2.	Regional VGM Numbers	
	- August 2026	- R. Cook
3.	Resolution 83-2026	
	- Agylisys NV, LLC	- R. Cook

WESTERN REGIONAL OFF-TRACK BETTING - SUMMARY OF CFO'S REPORT - ACTUAL RESULTS:

Operational Results - August 2026	August 2026	August 2025	August Plan
Total Handle	$3,863,743	$4,361,055	$4,136,380
$ Variance		*(497,312)*	*(272,637)*
% Variance		*-11%*	*-7%*
VGM Net Win	$8,557,187	$8,448,457	$8,128,336
$ Variance		*108,731*	*428,851*
% Variance		*1%*	*5%*
Revenue net of Statutories	$ 5,752,662	$ 5,936,336	$ 5,612,946
Operating Expenses	4,349,002	4,925,473	4,649,277
Earnings and Surcharge	1,403,660	1,010,863	963,669
Surcharge	38,792	44,668	44,835
Operational Earnings (Losses)	$ 1,364,868	$ 966,195	$ 918,834
$ Variance		*398,673*	*446,034*
% Variance		*41%*	*49%*

* *Earnings are distributed on a quarterly basis*

Segment Performance:	August 2026	August 2025	August Plan
OTB Earnings from Operations	$ 165,473	$ 152,413	$ 83,532
Less: G&A Allocation	200,011	212,974	245,645
Earnings (Losses) net of G&A Allocation	$ (34,538)	$ (60,561)	$ (162,113)
$ Variance		*26,023*	*127,575*
% Variance		*43%*	*79%*
BATAVIA DOWNS Earnings from Operations	$ 1,866,098	$ 1,523,695	$ 1,654,119
Less: G&A Allocation	466,692	496,939	573,172
Earnings net of G&A Allocation	$ 1,399,406	$ 1,026,756	$ 1,080,947
$ Variance		*372,650*	*318,459*
% Variance		*36%*	*29%*
GENERAL AND ADMINISTRATIVE expense	$ 666,703	$ 709,913	$ 818,817
$ Variance		*(43,210)*	*(152,114)*
% Variance		*-6%*	*-19%*

Net Cash Distributions to Municipalities:	August 2026	August 2025	August Plan
SURCHARGE	$ 38,792	$ 44,668	$ 44,835
$ Variance		*(5,876)*	*(6,043)*
% Variance		*-13%*	*-13%*

Year to Date Surcharge and Net Revenue	August 2026	August 2025	August Plan
SURCHARGE	$ 306,069	$ 350,993	$ 359,250
$ Variance		*(44,924)*	*(53,181)*
% Variance		*-13%*	*-15%*
NET EARNINGS AVAILABLE FOR DISTRIBUTION	$ 9,090,746	$ 7,447,770	$ 7,050,536
$ Variance		*1,642,976*	*2,040,210*
% Variance		*22%*	*29%*
TOTAL	$ 9,396,815	$ 7,798,763	$ 7,409,786

CFO'S REPORT - August 2026

SUMMARY - WESTERN REGIONAL OTB CORPORATION - ALL LOCATIONS/DEPARTMENTS: ROUNDED

	2026 August	2025 August	2026 August Plan	YTD: 2026 Year To Date	2025 Year To Date	2026 Operating Plan YTD
HANDLE (includes Live)	$3,863,000	$4,361,000	$4,136,000	$26,939,000	$30,021,000	$28,671,000
$ Variance		(498,000)	(273,000)		(3,082,000)	(1,732,000)
% Variance		-11%	-7%		-10%	-6%
VGM Net Win	$8,557,000	$8,448,000	$8,128,000	$64,896,000	$63,099,000	$61,944,000
$ Variance		109,000	429,000		1,797,000	2,952,000
% Variance		1%	5%		3%	5%
Revenue and Expense:						
Operating Revenue	10,011,000	10,208,000	9,714,000	72,879,000	72,396,000	70,698,000
$ Variance		(197,000)	297,000		483,000	2,181,000
% Variance		-2%	3%		1%	3%
Less: Statutory Expenses	4,258,000	4,272,000	4,101,000	32,230,000	33,761,000	31,000,000
$ Variance		(14,000)	157,000		(1,531,000)	1,230,000
% Variance		0%	4%		-5%	4%
Revenue before Operating Expenses	5,753,000	5,936,000	5,613,000	40,649,000	38,635,000	39,698,000
$ Variance		(183,000)	140,000		2,014,000	951,000
% Variance		-3%	2%		5%	2%
Less: Operating Expenses	4,349,000	4,925,000	4,649,000	31,252,000	30,624,000	32,288,000
$ Variance		(576,000)	(300,000)		628,000	(1,036,000)
% Variance		-12%	-6%		2%	-3%
Retained Surcharge/Net earnings	1,404,000	1,011,000	964,000	9,397,000	8,011,000	7,410,000
$ Variance		393,000	440,000		1,386,000	1,987,000
% Variance		39%	46%		17%	27%
Retained Surcharge	39,000	45,000	45,000	306,000	351,000	359,000
$ Variance		(6,000)	(6,000)		(45,000)	(53,000)
% Variance		-13%	-13%		-13%	-15%
Net Earnings(Losses) from Operations	1,365,000	966,000	919,000	9,091,000	7,660,000	7,051,000
$ Variance		399,000	446,000		1,431,000	2,040,000
% Variance		41%	49%		19%	29%

	Operational Earnings	Earnings allocated to CAF	Distributable Earnings	2025 Year To Date	2026 Operating Plan YTD
1st Qtr. Operational Earnings*	$2,977,127	$82,977	$2,894,150	$2,745,915	$2,215,552
$ Variance				148,235	678,598
% Variance				5%	31%
2nd Qtr. Operational Earnings*	$3,698,298	$107,493	$3,590,805	$2,795,024	$2,987,106
$ Variance				795,781	603,699
% Variance				28%	20%
3rd Qtr. Operational Earnings*	$2,415,321	$0	$2,415,321	$1,906,831	$1,847,878
$ Variance				508,490	567,443
% Variance				27%	31%
Total YTD	$9,090,746	$190,470	$8,900,276	$7,447,770	$7,050,536
$ Variance				1,452,506	1,849,740
% Variance				20%	26%

* Available for Distribution

RESOLUTION - 83-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western') to operate its food and retail service operations in conjunction with our inventory system, in the most efficient manner, while providing the best experience to its customers; and

WHEREAS, Western operates restaurants, bars, a gift shop, and concerts at its Batavia Downs location; and

WHEREAS, at its June 2023 meeting, the Board of Western authorized a five-year agreement with Agilysys NV, LLC ("Agilysys") for its point-of-sale ("POS") system; and

WHEREAS, at its March 2024 meeting, the Board of Western authorized the purchase and implementation of the Agilysys Eatec inventory control system as well as its annual recurring software maintenance; and

WHEREAS, the Eatec inventory control system integrates with Western's POS system, vendor invoice systems, and accounting software to provide inventory purchasing, receiving, tracking, depletion, supplier, and product management functionality, while further automating purchasing, invoice processing, and accounting functions and improving operational efficiency; and

WHEREAS, the Eatec agreement provides annual recurring software maintenance for the inventory control system and its related POS, accounting, and vendor interfaces; and

WHEREAS, this is a validated single source procurement because Agilysys is the only provider of this service as the original manufacturer of the equipment and the terms and conditions of a viable warranty would be violated by the "servicing" by uncertified or unauthorized personnel, and there are no other sources from which authorized parts or components or servicing on its equipment from certified or authorized personnel may be obtained as Agilysys possesses exclusive, limited rights in data, patent rights, secret processes to its proprietary Eatec software and related interfaces; and

WHEREAS, the cost of Agilysys Eatec software and interface maintenance for the period September 1, 2026, through August 31, 2027, is eighteen thousand nine hundred ten dollars and sixty cents ($18,910.60); and

WHEREAS, funding for the provision of this service is included in the 2026 Operating Plan; and now therefore

BE IT RESOLVED, that the Board of Western authorizes payment to Agilysys NV, LLC in an amount not to exceed eighteen thousand nine hundred ten dollars and sixty cents ($18,910.60) for Eatec software and interface maintenance for the period September 1, 2026, through August 31, 2027; and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to make payments under said agreement that reflects the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

WESTERN REGIONAL OFF-TRACK BETTING CORPORATION

ADVERTISING & PROMOTIONS COMMITTEE
Immediately following adjournment of the Finance Committee
Wednesday – September 23, 2026
Batavia, New York

Susan May – Chair
Dennis Bassett - Vice Chair
Crystal Rodriguez-Dabney - Member
Edward Morgan - Member
Terrance Baxter - Member
Timothy Callan - Member
Jeffrey Williams - Member

AGENDA

1. Gaming/Marketing Update - R. Hasenauer

   - Charitable Sponsorships

   - Upcoming Hotel Offers

   - Past Events

   - Upcoming Events

2. Resolution 85-2026

   - Light & Wonder - R. Hasenauer

3. Resolution 86-2026

   - Zenger Group - R. Hasenauer

RESOLUTION - 85-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western") to operate its various locations including its Batavia Downs Gaming location in a safe and efficient manner, while providing the best experience available to our patrons and employees; and

WHEREAS, Batavia Downs Gaming uses Light & Wonder Systems Player Tracking software to track guest play in order to market targeted offers to guests; and

WHEREAS, Western has used a Player Tracking System provided by Light & Wonder since 2013; and

WHEREAS, Western needs to obtain yearly maintenance, storage, and warranty for the server hosting the Player Tracking System for the period from October 1, 2026, through September 30, 2027; and

WHEREAS, this is a validated single source procurement because Light & Wonder is the only provider of this service as the original developer of its software and the terms and conditions of a viable warranty would be violated by the servicing by uncertified or unauthorized personnel, and there are no other sources from which authorized servicing on its servers from certified or authorized personnel may be obtained and Light & Wonder possesses exclusive, limited rights in data, patent rights, copyrights, secret processes, or the control of its software and servers; and

WHEREAS, staff recommends the Board of Western obtain maintenance, storage, and warranty for the server hosting the Player Tracking System from Light & Wonder at a cost not to exceed forty-one thousand five hundred fifty-four dollars and eighty-one cents ($41,554.81) for the period from October 1, 2026, through September 30, 2027; and

WHEREAS, funding for the provision of this service is included in the 2026 Operating Plan; and now therefore

BE IT RESOLVED, that Western's Board of Directors agrees to obtain maintenance, storage, and warranty for the server hosting the Player Tracking System from Light & Wonder for the period of October 1, 2026, through September 30, 2027, at a cost not to exceed forty-one thousand five hundred fifty-four dollars and eighty-one cents ($41,554.81), and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to execute an agreement that reflects the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

RESOLUTION - 86-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western") to operate its various locations including its Batavia Downs Gaming location in a safe and efficient manner, while providing the best experience available to our patrons and employees; and

WHEREAS, Western wishes to market by direct mail to its loyal guests; and

WHEREAS, competing mailing houses have new and unique ways to help promote Western's facilities through direct mail and online means; and

WHEREAS, at its September 2025 meeting, the Board of Western authorized exercising the one-year option in its Agreement with the Zenger Group ("Zenger") to renew Zenger's direct mail services for the term October 1, 2025, through September 30, 2026; and

WHEREAS, staff intends to issue a Request for Proposal ("RFP") seeking vendors to provide direct mail and online marketing services; and

WHEREAS, staff requests additional time to receive proposals from such vendors in order to help it choose the best respondent to the RFP to serve as the mailing house to process Western's direct mail moving forward; and

WHEREAS, staff recommends Western continue to use the current vendor, Zenger, through January 31, 2027, at a cost amount not to exceed nine thousand dollars ($9,000.00) per month or thirty-six thousand dollars ($36,000.00) for four months in order to ensure staff have ample time to receive and analyze all proposals; and now therefore

BE IT RESOLVED, that Western's Board of Directors agrees to authorize a four-month extension of the Agreement with the Zenger Group at a cost not to exceed nine thousand dollars ($9,000.00) per month or thirty-six thousand dollars ($36,000.00) for the period October 1, 2026, through January 31, 2027; and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to execute an agreement that reflects the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

WESTERN REGIONAL OFF-TRACK BETTING CORPORATION

AUDIT COMMITTEE
Immediately following adjournment of the Advertising & Promotions Committee
Wednesday, September 23, 2026
Batavia, New York

Timothy Callan - Chairperson
Charles Zambito - Vice-Chairperson
Crystal Rodriguez-Dabney - Member
Edward Morgan - Member
Vincent Horrigan - Member
Paul Bartow – Member
Dennis Bassett - Member

AGENDA

1. 2025 Deferred Compensation Plan Audit - R. Cook
   - Z. Elliott

WESTERN REGIONAL OFF-TRACK BETTING CORPORATION

LEGAL COMMITTEE MEETING
Immediately following adjournment of the Audit Committee
Wednesday, September 23, 2026
Batavia, New York

Charles Zambito – Chair
Mark Burr – Vice-Chair
Crystal Rodríguez - Dabney - Member
Edward Morgan - Member
Vincent Horrigan - Member

AGENDA

1. Resolution 84-2026
   - Lippes Mathias, LLP - M. Flaherty Jr.

The committees may enter executive session, upon motion and approval in open session by the applicable committee, as permitted by New York Public Officers Law section 105, including Public Officers Law section 105(1)(d) for discussions regarding proposed, pending, or current litigation; No final action will be taken in executive session.

RESOLUTION - 84-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western") to operate its various locations including its Batavia Downs Gaming location in a safe and efficient manner, while providing the best experience available to our patrons and employees; and

WHEREAS, since January 2026, Western has received several demands and inquiries from the IRS which has taken several actions including assessing payroll-tax penalties and pursuing collection activity, maintaining unusual Revenue Officer oversight of multiple tax years (2020-2024), and conducting a full employment-tax audit, all of which may expose Western to financial liability; and

WHEREAS, these matters currently involve approximately one hundred forty-seven thousand dollars ($147,000.00) in assessed balances, which remain subject to continuing interest and penalties, as well as potential additional exposure resulting from the employment tax audit; and

WHEREAS, at its March 2026 meeting, the Board of Western authorized retaining Lippes Mathias LLP ("Lippes Mathias") to represent Western before the IRS; and

WHEREAS, on behalf of Western Lippes Mathias has, among other services, challenged penalty assessments and sought Appeals review, contested overbroad IRS information requests, and narrowed the scope of the employment tax audit and obtained reassignment to a new agent, resulting in the rescission of the earlier document requests and a more limited examination, and assisted with the partial abatement of certain penalties; and

WHEREAS, continued representation is necessary to challenge the assessed balances and continuing accrual of interest and penalties, respond to the full employment tax audit, address ongoing Revenue Officer oversight, coordinate Western's positions before IRS Collections and Appeals, and limit potential additional tax exposure; and

WHEREAS, staff recommends Western allocate the sum of forty thousand dollars ($40,000.00) for current and anticipated future legal fees associated with these IRS examination, collection, and appeals matters; and

WHEREAS, funding for these legal services is included in the 2026 Operating Plan; and now therefore

BE IT RESOLVED that Western's Board of Directors hereby agrees to allocate forty thousand dollars ($40,000.00) for current and future fees associated with Western's pending IRS examination, collection, and appeals matters; and

BE IT FURTHER RESOLVED, that an officer of Western is authorized to make payments that reflect the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

WESTERN REGIONAL OFF-TRACK BETTING CORPORATION

STRATEGIC PLANNING COMMITTEE
Immediately following adjournment of the Audit Committee
Wednesday, September 23, 2026
Batavia, New York

Paul Bartow - Chairperson
Crystal Rodriguez-Dabney - Member
Edward Morgan - Member
Vincent Horrigan - Member
Dennis Bassett - Member
Terry Baxter - Member
Jeffrey Williams – Member

AGENDA

1. Resolution 87-2026
   - True North Executive Solutions, LLC - Director Bartow

RESOLUTION - 87-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western") to conduct its affairs in the manner most advantageous to its participating counties and municipalities; and

WHEREAS, Western operates in a competitive gaming, racing, hospitality, and entertainment environment requiring effective long-term planning, organizational alignment, and responsible governance; and

WHEREAS, the Board of Western determined that the development of a comprehensive strategic plan was in the best interests of Western; and

WHEREAS, the Board at its October 2025 meeting the Board of Western established a Strategic Planning Steering Committee ("Committee") consisting of Board members and staff to oversee the strategic planning process, work with True North, and assist in the development of recommendations for consideration by the Board; and

WHEREAS, thereafter, at its November 2025 meeting, the Board of Western authorized an Agreement with True North Executive Solutions, LLC ("True North") for strategic planning services at a rate of two hundred fifty dollars ($250.00) per hour for an estimated two hundred forty (240) hours, at a total anticipated cost not to exceed sixty thousand dollars ($60,000.00); and

WHEREAS, pursuant to the Agreement, True North conducted an organizational assessment and provided strategic planning, Board engagement, governance review, leadership planning, and related services to assist Western in developing its strategic framework; and

WHEREAS, the Committee has substantially completed the strategic planning and assessment phase and has identified a need for continued assistance with implementation, organizational alignment, governance support, accountability, and measurement of progress; and

WHEREAS, True North has submitted a proposal to provide strategic implementation and executive advisory services, including implementation planning, governance and Board support, leadership development, strategic human resources and talent support, organizational effectiveness, performance measurement, dashboards, key performance indicators, and implementation tracking; and

WHEREAS, True North's knowledge of Western's operations, governance structure, leadership, strategic priorities, and organizational objectives will provide continuity between the development and implementation of Western's Strategic Plan; and

WHEREAS, the proposal offers three service options, of which the Executive Advisory Partnership provides the most comprehensive scope of services for a twelve-month term; and

WHEREAS, under the Executive Advisory Partnership, True North will provide the services described in its proposal for a term of twelve (12) months at a monthly fee not to exceed nine thousand dollars ($9,000.00), for a total cost not to exceed one hundred eight thousand dollars ($108,000.00); and

WHEREAS, the Committee believes continuing the engagement with True North to obtain such services is in the best interests of Western; and

WHEREAS, the Committee recommends the Board of Western authorize the amendment to the Agreement with True North to obtain such services for a term of twelve (12) months, at a monthly fee of nine thousand dollars ($9,000.00), for a total cost not to exceed one hundred eight thousand dollars ($108,000.00); and

BE IT RESOLVED, that Western's Board of Directors authorizes an amendment to the Agreement with True North to retain True North under the Executive Advisory Partnership for a term of twelve (12) months, at a monthly fee of nine thousand dollars ($9,000.00), for a total cost not to exceed one hundred eight thousand dollars ($108,000.00); and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to execute an agreement that reflects the Board's actions.

Respectfully Submitted,

Dated: September 24, 2026
Batavia, New York

WESTERN REGIONAL OFF-TRACK BETTING CORPORATION

BATAVIA DOWNS OPERATIONS COMMITTEE
Immediately following adjournment of the Strategic Planning Committee meeting
Wednesday – September 23, 2026
Batavia, New York

Edward Morgan - Chair
Charles Zambito - Vice-Chair
Crystal Rodriguez-Dabney - Member
Paul Bartow - Member
Michael Horton - Member
Mark Bombardo - Member
Kyle Black – Member

AGENDA

1.	Gaming Floor Update	- S. Schiano
2.	Live Racing Update	- N. Fortes
3.	2026 Concert Season Review	- B. Brown
4.	Resolution 77-2026 - Cummins Allison Corp.	- S. Schiano
5.	Resolution 78-2026 - Everi Payments Inc.	- S. Schiano
6.	Resolution 79-2026 - Waste Management of NY LLC	- S. Kiedrowski
7.	Resolution 80-2026 - Casella Waste Management of NY Inc.	- S. Kiedrowski
8.	Resolution 81-2026 - 2027 Music Talent	- R. Hasenauer
9.	Resolution 82-2026 - MLP Design, LLC	- S. Kiedrowski

	Credits Played	Net Win	Win/Unit	Hold
2025				
Aug	107,159,041	$8,448,457	$289.79	7.88%
2026				
Aug	104,785,829	$8,557,187	$292.52	8.17%

	Credits Played	Net Win	Win/Unit	Hold
2025				
Sept	94,889,416	$7,606,751	$269.45	8.02%
2026				
MTD	49,695,052	$3,765,730	$266.09	7.58%

RESOLUTION - 77-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western") to operate its various locations including its Batavia Downs Gaming location in a safe and efficient manner, while providing the best experience available to our patrons and employees; and

WHEREAS, Western uses Jet Scans, MPX machines, printers, and strapper equipment to count and sort all currency that comes into the facility; and

WHEREAS, Cummins Allison Corp. manufactured the Jet Scans, MPX machines, printers, and strapper equipment Western uses all to count and sort all the money that comes into the facility; and

WHEREAS, Western needs to secure annual maintenance for all Jet Scans, MPX machines, printers, and strapper equipment for the period from October 1, 2026, through September 30, 2027; and

WHEREAS, only Cummins Allison Corp. can provide this service; and

WHEREAS, this is a validated single source procurement because Cummins Allison Corp. is the only provider of this service as the original manufacturer of the equipment and the terms and conditions of a viable warranty would be violated by the "servicing" by uncertified or unauthorized personnel, and there are no other sources from which authorized parts or components or servicing on its equipment from certified or authorized personnel may be obtained and Cummins Allison Corp. possesses exclusive, limited rights in data, patent rights, secret processes, or the control of its equipment; and

WHEREAS, staff recommends the Board of Western authorize the procurement of maintenance service from Cummins Allison Corp. at a cost not to exceed forty-one thousand nine hundred eighty-eight dollars and fifty cents ($41,988.50); and

WHEREAS, funding for these services is included in the 2026 Operating Plan; and now therefore

BE IT RESOLVED, that Western's Board of Directors agrees to obtain maintenance service from Cummins Allison Corp for the period of October 1, 2026,

through September 30, 2027, at a cost not to exceed forty-one thousand nine hundred eighty-eight dollars and fifty cents ($41,988.50), and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to execute an agreement that reflects the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

RESOLUTION - 78-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western") to operate Batavia Downs Gaming in a safe and efficient manner, while providing the best experience available to our patrons and employees; and

WHEREAS, Western needs to obtain two (2) all-in-one Kiosks to include software, cassettes, extra cassettes, connection fee, installation, freight, and a five (5) day (Monday-Friday) service contract per device; and

WHEREAS, Western issued an Invitation for Bid ("IFB") in accordance with its Procurement Guidelines seeking the submission of sealed bids from qualified companies for the purchase of two (2) cash kiosks, which was advertised in the New York State Contract Reporter and distributed directly to eight (8) manufacturers and advertised in three (3) local papers in Rochester, Buffalo, and Batavia; and

WHEREAS, Western received one (1) responsive bid to the IFB; Everi Payments Inc., Las Vegas, Nevada was the lowest responsible bidder; and

WHEREAS, staff recommends the Board of Western authorize the purchase from Everi Payments, Inc. of two (2) all-in-one Kiosks, which includes software, cassettes, extra cassettes, connection fee, installation, freight, and a five (5) day (Monday-Friday) service contract per device at a total cost not to exceed ninety-one thousand six hundred forty dollars ($91,640.00); and

WHEREAS, funding for the purchase of the kiosks is included in the 2026 Operating Plan; and now therefore

BE IT RESOLVED, that Western's Board of Directors agrees to authorize the purchase from Everi Payments, Inc. of two (2) all-in-one Kiosks, which includes software, cassettes, extra cassettes, connection fee, installation, freight, and five (5) day service contract per device (Monday-Friday) at a total cost not to exceed ninety-one thousand six hundred forty dollars ($91,640.00), and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to execute an agreement that reflects the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

RESOLUTION - 79-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western") to operate its various locations including its Batavia Downs Gaming location in a safe and efficient manner, while providing the best experience available to our patrons and employees; and

WHEREAS, Western requires Waste Removal Services at its premises; and

WHEREAS, Western issued an Invitation for Bid ("IFB") in accordance with its Procurement Guidelines seeking the submission of sealed bids from qualified vendors for the provision of waste removal services at Batavia Downs for a three-year term, October 1, 2026, through September 30, 2029, which was advertised in the New York State Contract Reporter; the Batavia Downs website; three (3) local papers in Buffalo, Batavia, and Rochester; and, distributed directly to seven (7) potential providers; and

WHEREAS, the IFB invited vendors to bid on four (4) different waste removal services; and

WHEREAS, Waste Management of New York, L.L.C. was the lowest bidder for Items 1 and 2 of the IFB; and

WHEREAS, staff recommends the Board of Western authorize an agreement with Waste Management of New York, L.L.C. for Waste Removal Services, specifically Items 1 and 2 of the IFB, for the period of October 1, 2026, through September 30, 2029, for a total annual amount not to exceed twenty-five thousand dollars ($25,000.00) and a total cost over three (3) years not to exceed seventy-five thousand dollars ($75,000.00); and

WHEREAS, funding for Waste Removal Services is included in the 2026 Operating Plan; and now therefore

BE IT RESOLVED, that Western's Board of Directors agrees to an agreement with Waste Management of New York, L.L.C. for Waste Removal Services, IFB Items 1 and 2 for a three-year term in an amount not to exceed twenty-five thousand dollars ($25,000.00) per year for a total cost over three (3) years not to exceed seventy-five thousand dollars ($75,000.00); and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to execute an agreement that reflects the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

WASTE REMOVAL SERVICES PUBLIC BID 9/3/26
8/12/26 ADVERTISED Buffalo, Rochester, Batavia - listed in NYS contract reporter, BDG web-site
Sent directly to 7 companies - 4 Addendums
Term October 1, 2026 - September 30, 2029

	WASTE MANAGEMENT	MODERN	CASELLA	BASKIN
ITEM 1-Two 8 yard containers- emptied 4x's /week				
MONTHLY RATE	795.37	1332	1250	no bid
FUEL	189.38	0	0	
	984.75	1332	1250	
ITEM 2-Two 8 yard reycling containers-emptied 1x per week				
MONTHLY RATE	148.29	260	220	no bid
FUEL	35.31	0	0	
	183.6	260	220	
ITEM 3-One 40-yard container emptied as needed				
MONTHLY RATE	0	125	0	no bid
FUEL/ENV	156.75	0	0	
LANDFILL FEE/TON -EST 4 TON	58.95	100	105	
PULL FEE	245.69	575	275	
	461.39	800	380	
ITEM 4-Two 40 yard containers - bedding/manure removal- as needed				
MONTHLY RATE	no bid	no bid	0	0
FUEL			0	0
LANDFILL FEE-EST 14 TON			0	0
PULL FEE			275	425
			275	425

2023 Results			
ITEM 1	$	1,232.00	MODERN
ITEM 2	$	130.00	MODERN
ITEM 3	$	353.00	BASKIN
ITEM 4	$	275.00	BASKIN

RESOLUTION - 80-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western") to operate its various locations including its Batavia Downs Gaming location in a safe and efficient manner, while providing the best experience available to our patrons and employees; and

WHEREAS, Western requires Waste Removal Services at its premises; and

WHEREAS, Western issued an Invitation for Bid ("IFB") in accordance with its Procurement Guidelines seeking the submission of sealed bids from qualified vendors for the provision of waste removal services at Batavia Downs for a three-year term, October 1, 2026, through September 30, 2029, which was advertised in the New York State Contract Reporter; the Batavia Downs website; three (3) local papers in Buffalo, Batavia, and Rochester; and, distributed directly to seven (7) potential providers; and

WHEREAS, the IFB invited vendors to bid on four (4) different waste removal services; and

WHEREAS, Casella Waste Management of N.Y., Inc. was the lowest bidder for Items 3 and 4 of the IFB; and

WHEREAS, staff recommends the Board of Western authorize an agreement with Casella Waste Management of N.Y., Inc. for Waste Removal Services, specifically Items 3 and 4 of the IFB, for the period of October 1, 2026, through September 30, 2029, for a total annual amount not to exceed seventy thousand dollars ($70,000.00) and a total cost over three (3) years not to exceed two hundred ten thousand dollars ($210,000.00); and

WHEREAS, funding for Waste Removal Services is included in the 2026 Operating Plan; and now therefore

BE IT RESOLVED, that Western's Board of Directors agrees to an agreement with Casella Waste Management of N.Y., Inc. for Waste Removal Services, IFB Items 3 and 4 for a three-year term in an amount not to exceed seventy thousand dollars ($70,000.00) per year for a total cost over three (3) years not to exceed two hundred ten thousand dollars ($210,000.00); and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to execute an agreement that reflects the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

WASTE REMOVAL SERVICES PUBLIC BID 9/3/26
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2023 Results			
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ITEM 2	$	130.00	MODERN
ITEM 3	$	353.00	BASKIN
ITEM 4	$	275.00	BASKIN

RESOLUTION - 81-2026

WHEREAS, it is the corporate responsibility of the Western Regional Off-Track Betting Corporation ("Western") to operate its various locations including its Batavia Downs Gaming location in a safe and efficient manner, while providing the best experience available to our patrons and employees; and

WHEREAS, Western has held a successful outdoor Summer Concert Series at Batavia Downs since 2017 and wishes to continue to hold concert events in 2027 to attract patrons to the facility; and

WHEREAS, onsite concerts help increase revenues at Food and Beverage, the gaming floor, and the hotel; and

WHEREAS, in October 2021 Western contracted with Canal Concerts, Inc. to book and run the concert series; and

WHEREAS, at its December 2025 meeting, the Board of Western authorized spending up to three hundred seventy-five thousand dollars ($375,000.00) for seven (7) concerts in 2026; and

WHEREAS, at its May 2026 meeting, the Board of Western authorized agreements with two bands for the 2027 summer concert series at a cost of up to one hundred thirty-two dollars ($132,000.00); and

WHEREAS, staff recommends the Board of Western authorize agreements for the booking of musical talent for up to six (6) total shows for the period of July 9, 2027 through August 13, 2027 at a total additional cost, separate from previously approved 2027 concert series expenditures, not to exceed two hundred thousand dollars ($200,000.00); and

WHEREAS, funding for these performances will be included in the 2027 Operating Plan; and now therefore

BE IT RESOLVED, that Western's Board of Directors agrees to authorize the booking of musical talent for six (6) concerts for the period of July 9, 2027, through August 13, 2027, at a total cost not to exceed three hundred thirty-two thousand dollars ($332,000.00); and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to execute agreements that reflect the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

RESOLUTION- 82-2026

WHEREAS, the Western Regional Off-Track Betting Corporation ("Western") is the owner of the Hotel at Batavia Downs and is responsible for maintaining the physical condition of its accommodations; and

WHEREAS, staff conducted a maintenance inspection and determined that some Hotel furniture had reached the end if its useful life and is no longer suitable for continued use; and

WHEREAS, at its July 2026 meeting, the Board of Western authorized the purchase of new Hotel furniture in an amount not to exceed seventy-five thousand dollars ($75,000.00); and

WHEREAS, Western issued an Invitation for Bid ("IFB") in accordance with its Procurement Guidelines seeking the submission of sealed bids from qualified companies for the purchase of forty (40) lounge chairs and ottomans, which IFB was advertised in the New York State Contract Reporter and distributed directly to Twenty (20) manufacturers and advertised in three (3) local papers in Rochester, Buffalo, and Batavia; and

WHEREAS, Western received Eight (8) responsive bids to the IFB; MLP Designs LLC was the lowest responsible bidder; and

WHEREAS, staff recommends the Board of Western authorize the purchase from MLP Design LLC of forty (40) lounge chairs and ottomans at a total cost not to exceed forty thousand five hundred thirty-four dollars and ninety cents ($40,534.90); and now therefore

BE IT RESOLVED, that Western's Board of Directors authorizes the purchase from MLP Designs LLC of forty (40) lounge chairs and ottomans at a total cost not to exceed forty thousand five hundred thirty-four dollars and ninety cents ($40,534.90); and

BE IT FURTHER RESOLVED, that an officer of Western is hereby authorized to execute an agreement that reflects the Board's actions.

Respectfully submitted,

Dated: September 24, 2026
Batavia, New York

8/31/26 PUBLIC BID RESULTS - HOTEL FURNITURE - 40 LOUNGE CHAIRS AND 40 OTTOMANS
SENT TO 20 VENDORS - 5 ADDENDA

11 BIDS RECEIVED	TOTALS
MLP DESIGNS LLC	$ 40,534.90
V3 GATE LLC	$ 43,974.00
SS SOLEIL CO	$ 53,600.00
TC MILLWORK	$ 55,440.80
FRAMEWORK INTERIORS	$ 57,820.80
OLD BRICK FURNITURE CO IN	$ 62,919.00
INTERIOR INNOVATIONS	$ 70,840.00
DREAMSEAT	$ 79,460.00

WESTERN REGIONAL OFF-TRACK BETTING CORPORATION

PERSONNEL COMMITTEE MEETING
Immediately following adjournment of the Strategic Planning Committee
Wednesday, September 23, 2026
Batavia, New York

Vincent Horrigan - Chair
Kyle Black - Vice-Chair
Crystal Rodriguez-Dabney - Member
Edward Morgan - Member
Susan May - Member
Mark Burr - Member
Byron Brown

AGENDA

1. Employee Update - B. Brown

The committees may enter executive session, upon motion and approval in open session by the applicable committee, as permitted by New York Public Officers Law section 105, including Public Officers Law section 105(1)(e) and Public Officers Law section 105(1)(f) for discussion of matter leading to the appointment, dismissal or removal of a particular person and for collective negotiations pursuant to article fourteen of the Civil Service Law.

WESTERN REGIONAL OFF-TRACK BETTING CORPORATION

BRANCH OPERATIONS COMMITTEE MEETING
Thursday September 24, 2026
9:30 a.m.
Batavia, New York

Mark Burr - Chair
Paul Bartow – Vice-Chair
Crystal Rodriguez – Dabney - Member
Edward Morgan - Member
Michael Horton - Member
Mark Bombardo - Member
Jeffrey Williams - Member

AGENDA

1. Batavia Bets Update - S. Kiedrowski
   - R. Hasenauer

2. Branch Update - S. Kiedrowski